

CURRENT REPORT

as per the ASF Regulation No. 5/2018 regarding the issuers and securities operations

Date of the report: 06.06.2025

Name of the issuing entity: IAR S.A. Company

Social headquarters: 34, Hermann OBERTH Street, Ghimbav, county of Brasov

Telephone / Fax number: 0268475108/0268476981

Sole Registration Code with the Trade Registry Office: 1132930

Order Number with the Trade Registry: J08/IV/1991

Social capital registered and deposited: 47.197.132,50 lei

The regulated market onto which transactions of issued securities are traded: The Stock Exchange Bucharest, Capital titles sector – Shares Standard Category

I. Important events to be reported:

The Board of Directors of IAR S.A., legally established in 06.06.2025, decided to convene the Extraordinary General Meeting of Shareholders on the day of 11.07.2025, at 12:30, adopting thus Decision No 20 CA / 06.06.2025. The Convening of the EGMS 11.07.2025 is presented hereafter:

CONVENING LETTER

Under the Law no. 31/1990, as amended and supplemented to date, under the Law no. 24/2017, the ASF Regulation no. 5/2018 and the Constitutive Act of the IAR S.A. Company, the chairman of the Board of Directors of the Company convenes the IAR SA Extraordinary General Meeting of Shareholders dated 11.07.2025 at 12:30, at the company's headquarters - No. 34, Hermann OBERTH Str., Ghimbav, Braşov, for all shareholders registered in the Shareholders Register by the end of 03.07.2025, with the following agenda:

1. Approval to complete the secondary object of activity of IAR SA with the following activities:

ACTIVITY COD	ACTIVITY NAME
2225	<i>processing and finishing of plastic articles</i>
2399	<i>manufacture of other non-metallic mineral products n.e.c.</i>

2. Approval to update accordingly the Constitutive Act of IAR S.A. by amending Article 6. Object of activity as follows:

"Art. 6 - Object of activity

- (1) The company's object of activity consists of activities defined and codified in accordance with the Classification of Activities in the National Economy - CAEN, as updated by Order No 377/17.04.2024 issued by the President of the National Statistical Institute.*
- (2) The main activity carried out by the company is the one provided for in class 3032 - "Manufacture of military aircraft and spacecraft", which is part of group 303 "Manufacture of aircraft and spacecraft", division 30 "Manufacture of other transport equipment".*
- (3) The company may also carry on the following secondary activities:*

ACTIVITY COD	ACTIVITY NAME
1392	<i>manufacture of made-up textile articles (excluding clothing and underwear)</i>
1399	<i>manufacture of other textile articles: n.e.c.</i>

1512	<i>manufacture of luggage, handbags and harness</i>
1624	<i>manufacture of wooden packing containers</i>
2212	<i>manufacture of other rubber products</i>
2225	<i>processing and finishing of plastic articles</i>
2399	<i>manufacture of other non-metallic mineral products n.e.c.</i>
2511	<i>manufacture of metal structures and parts of metal structures</i>
2522	<i>manufacture of tanks, reservoirs and containers of metal</i>
2530	<i>manufacture of arms and ammunition</i>
2540	<i>manufacture of metal products obtained by plastic deformation; powder metallurgy</i>
2551	<i>coating of metals</i>
2552	<i>heat treatment of metals</i>
2553	<i>general mechanical operations</i>
2591	<i>manufacture of steel containers, containers and similar products</i>
2592	<i>manufacture of light metal packaging</i>
2593	<i>manufacture of articles of metal wire; manufacture of chains and springs</i>
2594	<i>manufacture of screws, bolts, nuts and other threaded articles; manufacture of rivets and washers</i>
2599	<i>manufacture of other articles of metal n.e.c.</i>
3031	<i>manufacture of civil aircraft and spacecraft</i>
3100	<i>manufacture of furniture</i>
3312	<i>repair and maintenance of machinery</i>
3316	<i>repair and maintenance of civil aircraft and spacecraft</i>
3318	<i>repair and maintenance of military combat vehicles, ships, vessels, military aircraft and spacecraft</i>
3319	<i>repair and maintenance of other equipment</i>
3530	<i>supply of steam and air conditioning</i>
3600	<i>water collection, treatment and distribution</i>
4690	<i>non-specialized wholesale trade</i> <i>import-export of military products according to the provisions of the normative acts which:</i> <ul style="list-style-type: none"> - <i>approves the lists of arms, munitions and other military products, as well as dual-use products,</i> - <i>regulates the export control regime of dual-use items and technologies,</i> - <i>regulates the export and import control regime of strategic goods</i>
4724	<i>retail sale of bread, pastry goods and sugar confectionery in specialized stores</i>
4941	<i>road transportation of goods</i>
5110	<i>passenger air transportation</i>
5210	<i>warehousing</i>
5223	<i>service activities incidental to air transportation</i>
5224	<i>handling</i>
5622	<i>other food service activities n.e.c.</i>
6210	<i>custom software development activities (customer-oriented software)</i>
6220	<i>information technology consultancy and management (management and operation) of computing resources</i>
6310	<i>data processing, web page management and related activities</i>
6391	<i>web portal activities</i>
6820	<i>rental and subleasing of own or leased real estate</i>
7020	<i>business and management consultancy activities</i>
7120	<i>technical testing and analysis activities</i>
7210	<i>research and development in natural sciences and engineering</i>
7320	<i>market research and public opinion polling activities</i>
7711	<i>rental and leasing of passenger cars and light road vehicles</i>
7733	<i>rental and leasing of office machinery and equipment (including computers)</i>
7735	<i>rental and leasing of air transportation equipment</i>
7739	<i>rental and leasing of other machinery, equipment and tangible goods n.e.c.</i>
8210	<i>secretarial and secretarial support service activities</i>

8559	other education n.e.c.
8621	general health care activities
9311	sporting activities
9319	other sports activities n.e.c.

3. Approval of the date of 31.07.2025 as the date of registration, respectively of identification of the shareholders affected by the decisions of the extraordinary general meeting of shareholders dated 11.07.2025 and the date of 30.07.2025 as ex-dates, in accordance with the provisions of Law no. 24/2017

Completion of the agenda by shareholders and / or their presentation of decisions projects can be made no later than the day of 24.06.2025 – the end of the day, and only under the conditions stipulated by the Law 24/2017 and ASF Regulation 5/2018.

The materials to be examined and decision drafts of shareholders can be found starting on 11.06.2025, by accessing the site www.iar.ro/Investors/General Meetings of Shareholders/EGMS 11.07.2025.

Shareholders have the right to address questions according to the provisions of the capital market legislation. The answers to the questions raised by the shareholders will be posted on the Company's website in the shortest time but not later than three (3) days of receipt of these questions.

At the meeting may participate and vote only individuals who act as shareholders of the IAR S.A. Company reference on 03.07.2025. Attendance and voting shall be done according to specific legislation in force and the Constitutive Act of IAR SA, through direct representation or under special/general empowerment. Voting by mail is only permitted provided that the provisions of the specific procedure posted on the website of the Company, the www.iar.ro/Investors/General Meetings of Shareholders/Procedure for exercising the vote through correspondence.

Special powers under which shareholders may be represented in the Extraordinary General Meeting of Shareholders convened on 11.07.2025 and mail the voting ballots are available to shareholders both in Romanian and in the English language and can be downloaded from on the Company's website (address mentioned above), with effect from 11.06.2025. Shareholders can complete and submit the voting ballots and special empowerments either in Romanian or in English.

Special empowerments representation necessary to express a vote and mail voting ballots shall be submitted in original at the Company's headquarters not later than the 11.07.2025, 11:30, in concordance with the Constitutive Act, term which is also valid for submission of the general powers copies at the company, including the word "according to the original".

Any shareholder wishing to appoint a representative by electronic means may send notification of such designation at office@iar.ro. The notification can only be written in Romanian and/or a foreign language used in international finances.

If the first meeting does not meet the legal conditions of representation, a new Extraordinary General Meeting of Shareholders is convened in the same place, on 14.07.2025, 12:30.

Further information can be obtained on tel. 0268-475108, daily between the hours of 7:15 a.m. - 3:15 p.m.

This current report is available and can be accessed at the address www.iar.ro/Investors/Reports according to the capital market requirements/5. Current Reports regarding the privileged information under the Law 24/2017 / 06.06.2025 Current report convening EGMS 11.07.2025.

Constantin ALEXIE-COTAN-BODOLAN - CHAIRMAN OF THE BOARD OF DIRECTORS

